

Calderdale’s Partnership Plan for Safer and Stronger Communities 2008-2011

1. Confidence and satisfaction

We want to empower local people to have a greater voice and influence over local decision making and a greater role in how services are delivered. We will do this by asking local people what they want to happen in their local area, and including them in the decision making process. We will know how well we are doing this by measuring:

- How many people feel they can influence decisions in their local area (NI04)

2. Tackling crime

We are focused on tackling crime, in particular theft and violent crime, youth nuisance, hate crime and preventing opportunities for arson and deliberate fires. We will know how well we are doing this by measuring: We are also focused on substance misuse, including the supply of controlled drugs and those who commit crime due to substance misuse.

- Levels of burglary and theft (NI16)
- Levels of assault and actual bodily harm((NI21)
- Levels of re-offending (NI30 and RE09)

3. Promoting safety

We want our communities to be safe and to feel safe in their homes, streets and towns. Our actions are focused on tackling all types of anti social behaviour with a particular emphasis on the damage caused to people and properties by the use of alcohol. We will know how well we are doing this by measuring :

- To what degree do people feel that anti social behaviour is a problem in their area (NI17)
- Proportion of people who believe the level of anti-social behaviour has decreased (Police Authority Survey)
- Satisfaction levels with how the Police deal with anti-social behaviour (Police Authority Survey)
- Levels of Criminal Damage

4. Building Stronger Communities

We want people to be able to get on well together and to support and encourage our communities to become resilient and robust. Our actions are focused on building successful relationships between and within communities and ensuring that communities receive support and help to do this, particularly using expertise from the voluntary and community sector. We will know how well we are doing this by measuring:

- How well people from different backgrounds get on well together (NI01)
- The extent to which voluntary and community groups are supported by public statutory bodies (NI07)

5. Serious crime and protection

We want to ensure that people are not drawn into becoming or supporting violent extremists. Our actions are focused on engaging with and understanding all our diverse communities and on building our knowledge and understanding of the causes and drivers of violent extremism and how this might show up within our communities.

We will know how well we are doing this by measuring our capacity and ability to build resilience to violent extremism (NI35)

6. Organisational Management

To ensure we deliver these 5 Safer and Stronger outcomes we need to:

- Review all available Safer and Stronger governance structures, delivery structures and funding
- Assess potential cross partnership co-ordination and co-location in the context of the LSP commitment to Neighbourhood Management
- Review information and data alignment at borough and ward level
- Develop and deliver visual audit training

1. Confidence and Satisfaction					
Indicator	Baseline	2008/09 Target	2009/10 Target	2010/11 Target	
NI4 Percentage of people who feel they can influence decisions locally in their locality	26.3%	N/A	N/A	29%	
For information: <ul style="list-style-type: none"> • Place Survey Result (Calderdale): 26.4% • <i>Additional sample result (conducted in Neighbourhood Management Areas, with a Calderdale comparator- nb these are rounded –we are following up getting the data to decimal point accuracy):</i> <ul style="list-style-type: none"> ○ Calderdale: 27% ○ Park: 44% ○ Ovenden: 31% Mixenden: 37% 					
ISSUE	ACTION		ACTION TO BE COMPLETED BY (DATE)	LEAD	EXECUTIVE GROUP
Resource and data alignment	Marketing resources alignment between various agencies. Marketing /awareness raising campaigns on crime reduction, positive news stories, vehicle crime <ul style="list-style-type: none"> • Marketing & Media Group established on the back of “Calderdale: Great Place to be Safe” • Currently reviewing its membership and terms of reference to ensure that it can continue to deliver on behalf of Partnership. A report on future direction to be forwarded to Exec in Nov. • Following pieces of work produced (need to evidence 		Nov 2009	Marketing & Media Group	Safer & Stronger Communities Executive

	articles in press & The call etc)			
CS.1 Better communications about successful engagement, involvement and influence	<p>CS.1.1 Produce a range of case studies focused on local people and communities who have successfully influenced and delivered improvements to their communities.</p> <ul style="list-style-type: none"> • These to be collated into a paper for October meeting of Safer and Stronger Marketing and Media Group chaired by Derek Benn. In the context of this part of the action plan (NI4), the balance of the marketing effort above should be weighted on successful community engagement and influence i.e. community agenda, rather than promotion of service success in engagement. This sub group recognises the importance of the latter. 	September 09	Community Engagement and Involvement Sub Group	Stronger Communities Delivery Group
CS 2. Engagement & influencing structures	<p>CS.2.1 Discussion at LAA Delivery Group on 14 July, which agreed:</p> <ul style="list-style-type: none"> • Delivery Group Partners approved principle of working towards locality working set out in attached diagram (Appx1) • Delivery group agreed that their respective organisations would make service information available to enable a worked up business case and phased implementation plan • Delivery Group agreed that REIP funding be secured now for Local Improvement Adviser Dawn Reeves to undertake this work with partner organisations • Delivery group to receive business case report in October 	October 2009		
CS.3. Area Forums	<p>CS.3.1 PCT and CMBC have been working together to draft a timetable of involvement activity to support shared opportunities and avoid duplication of effort. The calendar should be made available to the Community Engagement and Involvement Sub Group, to look at a Calderdale wide involvement Calendar. Communities need and want to set their own "timetables" – so this will be a context document to help make best use of service resources, rather than an annual timetable which drives all engagement work</p>	November 2009 (depends on development of ward forum proposals)	Dawn Gaukrodger Sarah Manfredi	Stronger Communities Delivery Group

	CS.3.2 Report approved by Cabinet on 13 July, which proposes development to Ward Forums. See action on Localities Task and Finish group above, which runs in parallel to this work. Central Halifax Initiative and Ovenden & Mixenden Initiative to deliver in Central and North& East areas respectively, and are seeking early discussion re: an SLA (see Cabinet Report).	SLAs in place by October 09		Stronger Communities Delivery Group
	Area forums to align to the strategic intention of a single cross Partnership forum in each area	COMPLETED	Andrew Pitts, Housing and Community Partnerships	Stronger Communities Executive
	3.1 Review of Area Forum engagement; impact on local issues for action; and on local people's perception that they can influence	COMPLETED	Andrew Pitts, Housing and Community Partnerships Manager CMBC	
CS.4 Increased confidence in Policing	CS4.1The Community Engagement and Involvement subgroup should concentrate on community confidence aspect of policing. Good quality data about crime, safety and asb (not confidence) is an important part of that work, but we suggest that impact on crime outcomes should be part of the Safer element of the plan. The same principle applies to safer, cleaner, greener virtual team outcomes, which should be covered by LAA Environment Theme	Monthly feedback	Gemma Hazeltine/Wendy Hall	Safer Communities Delivery Group
	Roll out of Neighbourhood Policing - Review of impact at neighbourhood level (ward level) on public confidence in how crime is being tackled locally.	COMPLETED	Crime and Disorder Reduction Partnership, Gemma Hazeltine Community Safety Officer	
CS.5 Patient and Public involvement	CS5.1 Review impact of LINK on engagement at ward level (i.e. numbers involved, decisions influenced). Map the sectors who are	Sept 09	Andrew Pitts, Rachel Jones	Stronger Communities

	receiving feedback from public involvement activity to measure the level of influence and request case studies as examples.			Delivery Group
	CS5.2 Ensure Governance arrangements are in place for LINKs and that the service is visible and accessible (as determined by Equality Impact Assessment and public feedback) to all local communities in order to support wider patient and public involvement. Explore the opportunities to involve Foundation Trust members in Calderdale wide involvement activity alongside Trust staff who will be invited to attend the group.	October 09	Anne Catchpole Rachel Jones Andrew Pitts	Stronger Communities Delivery Group
CS.6 NHS Foundation Trust membership	CS6.1 Promotion of NHS Foundation Trust membership. Stage 1 analyse membership and effectiveness of current promotion	Nov 2009	Dawn Gaukrodger	
	CS6.2 Determine the level of membership in Calderdale and current methods of communication with members at a Trust level as an effective example of influence. Explore the opportunities to involve Foundation Trust Members in Calderdale wide involvement activity alongside Trust staff who will be invited to attend the group	Nov 2009	Angela Bradshaw Phil Walters	
CS.7 Sustainable Neighbourhood working	CS7.1 Localities Task and Finish Group to report to LAA Delivery Group	June 09	NI04 Sub Group	Stronger Communities Delivery Group
CS.8 Equalities	CS8.1 The Equality Forum to become the Independent Advisory Group to the Safer and Stronger Communities Delivery Partnership	To be agreed	Andrew Pitts	Stronger Communities Delivery Group
CS.9 Neighbourhood Policing pilot	CS9.1 Progress to be reported – Elland, Brighouse & Rastrick	18/11/09	Derek Benn	Safer Communities Delivery Group

2. Tackling crime

Indicator	Baseline	2008/09 Target	2009/10 Target	2010/11 Target	
NI16 Serious acquisitive crime rate	19.47 per 1,000 population	19.28 per 1,000 population	19.08 per 1,000 population	18.89 per 1,000 population	
NI20 Assault with injury crime rate	9.99 per 1,000 population	9.79 per 1,000 population	9.59 per 1,000 population	9.39 per 1,000 population	
NI30 Reoffending rate of prolific and priority offenders	2008/09 Baseline 167 2009/10 Baseline 131 2010/11 Baseline to be confirmed	No more than 142	No more than 107	Target will be arrived at by applying the common ratio 1.00 to the performance ceiling target identified after the cohort has been refreshed	
RE09 Reduce levels of offending – addressing accommodation needs	54(2005/06	128 cumulative for 2007/8 & 2008/09	202 cumulative for 2007/08, 2008/09 & 2009/10	No longer applicable	
ISSUE	ACTION		ACTION TO BE COMPLETED BY (DATE)	LEAD	EXECUTIVE GROUP
T C.1 Burglary Dwelling	TC1.1 Awareness / Education re: protecting from Hanoi's (locks, keys upstairs, etc) sneak in burglaries and information regarding security marking / target hardening for large screen TV's <ul style="list-style-type: none"> • Update requested 		October 2009	Paul Fountain, Crime Manager, Derek Benn, Community Safety Manager	Safer Communities Delivery Group

	<p>TC1.2 Co-ordinated approach across the districts with regard to cross border offences</p> <ul style="list-style-type: none"> To be discussed at Safer Communities Delivery Group Meeting 	Oct 2009	Stan Bates, Superintendent of Operations	Safer Communities Delivery Group
TC.2 Vehicle crime	<p>TC2.1 Awareness / Education re: not leaving items on display in vehicle / number plate campaign</p> <ul style="list-style-type: none"> The Street Wardens are using the vulnerable vehicles scheme which links in with the DVLA. CMBC Parking Services work in Partnership with the Police on vulnerable vehicles during specific Police initiatives. Town Centre Ambassadors focus on car parks and any areas identified through Police tasking meetings for the vulnerable vehicle schemes. 	Jan 2009	Paul Fountain, Crime Manager	Safer Communities Delivery Group
	<p>TC2.2 Work with partners, the taxi operators and the business crime group to look into potential solutions to taxi crime in Calderdale</p> <ul style="list-style-type: none"> Update requested 	October 2009	Mark Allsop, Chief Inspector Partnerships	Safer Communities Delivery Group
	Consider potential links between Automatic Number Plate Recognition System and CCTV System	COMPLETED	Paul Fountain, Crime Manager	Derek Benn, Community Safety
	Effect of increase in price of fuel – increasing theft of fuel – awareness campaign for transport companies (reviewed and no longer considered to be a priority so removed from active plan)	COMPLETED		Safer Communities Delivery Group

TC.3 Domestic Violence	TC3.1 Assess co-ordination / co-location of partnership DV resources <ul style="list-style-type: none"> Agreed at Safer Communities Delivery Group on 01.07.09 A Domestic Abuse Strategy to be developed and presented to Safer & Stronger Communities Executive identifying future direction and funding issues. Issues considered in summer 2008 however no recommendation made. Decision required from Safer Delivery Group as to relevance of action. 	October 2009	Derek Benn, Community Safety Manager	Safer Communities Delivery Group
	TC3.2 Assess possibility to activate the IT link between Niche and VIVID to cross check and identify the scale of juvenile offenders who come from families with a Domestic Violence History <ul style="list-style-type: none"> Obtain performance information from the police and YOT to identify the proportion of young offenders from families with a DV history 	Dec 09	Wendy Hall, Senior Intelligence Analyst, Rachel Pickering, Domestic Violence C-ordinator	Safer Communities Delivery Group
	TC3.3 Implement strategy to support children and young people who are affected by domestic violence	April 2010	Rachel Pickering, Domestic Violence Co-ordinator	Safer Communities Delivery Group
	TC3.4 Analyse data on DV offenders and on an area based level <ul style="list-style-type: none"> Information on performance on Domestic Violence incidents recorded by the Police to be collected on an area based level. 	?	Rachel Pickering, Domestic Violence Co-ordinator,	Safer Communities Delivery Group
	TC3.5 Publicise DV services	Ongoing		
	TC3.6 Tackle the link between alcohol and domestic violence <ul style="list-style-type: none"> SUGGESTED REMOVAL FROM PLAN 	?		

	<p>TC3.7 Target resources into areas of high need. Focused work taking place through the Freedom Project currently being piloted in Ovenden, Mixenden, Elland and through a 'drop in' facility in Park.</p> <ul style="list-style-type: none"> Identify resource for specialist DV support for BME Community 	Ongoing		
	<p>TC3.8 Offer 'fire target' hardening where appropriate</p> <ul style="list-style-type: none"> Update requested 	To be agreed	Nigel Hotson, West Yorks Fire Service	Safer Communities Delivery Group
	<p>TC3.9 Establish process between Police, Social Services and Health for dealing with notifications of incidents of DV involving children</p> <ul style="list-style-type: none"> Need to identify new lead for action. 	Ongoing	Rachel Pickering, D V Co-ordinator	Safer Communities Delivery Group
Domestic violence	<p>TC3.10 Pilot work taking place with adult perpetrators and young people</p>	Pilot ends March 2010	Rachel Pickering, D V Co-ordinator	Safer Communities Delivery Group
	<p>Domestic Violence service for young people to commence April 2008, to be reviewed March 2009 (CYPP SS6a)- now in place for 2009/10</p>	COMPLETED	Rachel Pickering	
TC .4 Integrated Offender Management	<p>TC4.1 As part of SSC financial review, assess current funding for Integrated Offender Management</p> <ul style="list-style-type: none"> Funding for IOM Inspector identified and person in post, however long term funding streams need to be identified and papers are being prepared for the Executive's consideration. 	October 2009	Stan Bates, Superintendent of Operations , Mark Thompson Head of Housing and Community Support	Safer Communities Delivery Group

	<p>TC4.2 Develop employment opportunities for offenders on the Integrated Offender Management programme</p> <ul style="list-style-type: none"> Funding for IOM Inspector identified and person in post, however long term funding streams need to be identified and papers are being prepared for the Executive's consideration. 	January 2009	Stan Bates, Superintendent of Operations	Safer Communities Delivery Group
	TC4.3 Offender accommodation - delivered by the Local Area Agreement Offender Housing Group, actions are reviewed quarterly	August 2009	Heidi Wilson Housing Access Manager	Safer Communities Delivery Group
	1.21 Explore future additional co-location and/or strengthened joint working arrangements of staff engaged in IOM – YOT and Probation in particular	COMPLETED	Stan Bates, Superintendent of Operations	Mick Chippindale Offender Management, Deryck Hillas Senior Probation Officer
TC.5 All crime	<p>TC5.1 Consider potential use of CCTV system</p> <ul style="list-style-type: none"> Business plan Secure estates ANPR gaps 	March 2010	Derek Benn, Community Safety Manager	Safer Communities Delivery Group
TC.6 Robbery	<p>TC6.1 Educational programme regarding moral reasoning for young people through safer schools partnerships similar to work previously done around criminal damage</p> <p>The YOT has drafted a letter ready to go out for the start of the new school term. We are also currently pulling together the resources to deliver the sessions in schools, booklet, power point, information etc. Schools will be offered slots similar to the criminal damage programme over the next full academic year, to allow them to schedule into the timetable / curriculum. Discuss with Safer School Partnership officers and schools liaison officers on what and how they would contribute to the delivery is an outstanding item.</p>	December 2009	Steve Toye – Youth Offending Team	Safer Communities Delivery Group

<p>TC.7 Night time economy</p>	<p>TC7.1 Funding requirements to be submitted to the Safer Communities Delivery Group</p> <ul style="list-style-type: none"> • 01.07.09 action agreed for Community Safety Team and Neighbourhood Policing Team to explore future funding for 'policing' of night time economy. Initial meeting held on 06.07.09 • Issue raised at Community Services Scrutiny Panel on 13.08.09 full report to scrutiny panel regarding funding issues. 	<p>18.11.09</p>	<p>Derek Benn Community Safety Manager</p>	<p>Safer Communities Delivery Group</p>
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3. Promoting Safety

Indicator	Baseline	2008/09 Target	2009/10 Target	2010/11 Target	
NI17 Perceptions of anti social behaviour	23%	N/A	N/A	TBA	
RE08 Reducing alcohol related harm	299 (2005/06)	800 with stretch, 1350 cumulative	1000 with stretch, 2350 cumulative	No longer applicable	
ISSUE	ACTION		ACTION TO BE COMPLETED BY (DATE)	EXECUTIVE SPONSOR	LEAD
PS.1 Substance Misuse	PS1.1 Review all commissioned services to determine if the commissioned activity meets the profile of the Needs Assessment for substance misuse <ul style="list-style-type: none"> • Update requested 		To be completed March 2009	Martin McGroarty, Drugs Commissioning Manager	Safer Communities Delivery Group
	PS1.2 Implementation of the Alcohol Referral Strategy and subsequent evaluation <ul style="list-style-type: none"> • 30.07.09 – agreement from IYSS steering group that this project would become core delivery for partners commencing September 2009. 13.08.09 report to Scrutiny Panel who fully support and endorse core delivery • 24.07.09 – short term funding identified to deliver programme during summer holidays • Report to safer delivery of 18.11.09 to verify core delivery of project and project will report through ASB partnership sub-group 		To be completed March 2009	Paul Banerjee NPT ASB Team	Safer Communities Delivery Group
	PS1.3 Improve data quality with links to health <ul style="list-style-type: none"> • Update requested 		March 2009	Martin McGroarty, Drugs Commissioning Manager	Safer Communities Delivery Group
	PS1.4 Assess co-ordination of resources for substance misuse <ul style="list-style-type: none"> • Update requested 		March 2009	Martin McGroarty, Drugs Commissioning g Manager	Safer Communities Delivery Group
PS.2 Substance Misuse	PS2.1 Two new staff to be appointed (1 for Triage 1 for Probation Clinic) <ul style="list-style-type: none"> • Update requested 		Sept 2008	Martin McGroarty, Drugs Commissioning	Safer Communities

	PS2.2 Each GP practice to receive a letter by end Sept offering temporary clinic within their surgery <ul style="list-style-type: none"> Update requested 	Sept 2008	Manager	Delivery Group
	PS2.3 Co-ordinate work with private children’s homes regarding calls for service <ul style="list-style-type: none"> Update requested 	March 2009		
	3.7 Brief alcohol interventions to be introduced in police cells	COMPLETED	Gaynor Scholefield Primary Care Trust	Gaynor Scholefield Primary Care Trust
	3.10 Data sharing protocol between the Police and A & E to be agreed by ?	COMPLETED	Gaynor Scholefield Primary Care Trust	Gaynor Scholefield Primary Care Trust
PS.3 Calls for service	PS3.1 Business community to work with crime reduction partners to progress action to reduce shop thefts <ul style="list-style-type: none"> HBAC action plan- improve links with HBAC 	March 2010	Derek Benn, Community Safety Manager	Safer Communities Delivery Group
PS.4 ASB	PS4.1 Assess co-ordination / co-location of partnership ASB resources <ul style="list-style-type: none"> Report to delivery group 02.09.09 Funding agreed to recruit a Single Point of contact for the Partnership This will form part of the wider ASB review. 	March 2010	Derek Benn, Community Safety Manager	Safer Communities Delivery Group
	PS4.2 Assess different recording methods re ASB incidents between Police, Council and Neighbourhood Management initiatives with a view to alignment Report submitted to the Community Safety Team Steering Group – work ongoing <ul style="list-style-type: none"> Front line officers meetings established in the four NPT areas to link in with SCG teams 	To be agreed	Chaz Worrall, ASB Co-ordinator, Community Safety Derek Benn, Community Safety Manager	Safer Communities Delivery Group
	PS4.3 Improve the quality of the graffiti database by identifying how to ensure	Review Jan 2009		

	<p>photographs or graffiti are aligned with identifier of the location of the incident and date of incident.</p> <p>This action has not been progressed due to lack of resources</p> <ul style="list-style-type: none"> This action not been progressed due to competing agendas however it is hoped that going local review around SCG will ensure that this type of information is shared. 	To be completed by March 2009		
	3.15 Establish link with Bradford Pubwatch scheme to identify if those subject to Calderdale bans have been previously banned from Bradford and if so, establish SLA to ensure that when Bradford impose such a ban, Calderdale is automatically notified for consideration of automatic ban in Calderdale	COMPLETED	Derek Benn, Community Safety	Chaz Worrall, ASB Co-ordinator
	Work with arson task force to reduce deliberate primary and secondary fires. The Arson task Force are now fully embedded in the ASB Tasking regime	COMPLETED	Derek Benn, Community Safety	Chaz Worrall, ASB Co-ordinator
PS.5 Alcohol misuse	PS5.1 Provision for outreach and services around alcohol misuse	March 2010	Martin McGroarty, Drugs Commissioning Manager	Safer Communities Delivery Group
PS.6 Environmental Visual Audits	<p>PS6.1 Identifying hotspot initiatives with Businesses</p> <ul style="list-style-type: none"> Update requested Started roll out of EVAs 	January 2009	Nick Sutcliffe, West Yorks Fire Service Nigel Hotson, West Yorks Fire Service	Safer Communities Delivery Group
	<p>PS6.2 Protocol to be agreed on reporting and removal of rubbish identified by visual audits</p> <ul style="list-style-type: none"> Update requested Develop a partnership pledge 	Review Nov 2008 To be completed by March 2009	Nigel Hotson, W Yorks Fire Service Lee Benson, West Yorks Fire Service	Safer Communities Delivery Group
	PS 6.3 Targeting of services using evidence base of the Criminal Damage Project, Youth Inclusion Programme, use of ABC's and Junior Interventions Project CYPP MAPC2a/CYPPMAPC2b	Annual Review September 2008	Derek Benn, Community Safety Manager	Safer Communities Delivery Group
PS.7 Youth	PS7.1 Development of improved communications and consistent approach to	October 2008	Carol Stone, Principal	Safer

	<p>offending behaviour - agree protocol between YOT/Police /schools to deal with offending behaviour,</p> <ul style="list-style-type: none"> • Protocol regarding schools around offending agreed by Safer Schools Partnership Steering Group, CASH and CYP and will be an anticipated roll out in Autumn 2009 • 3 safer schools posts identified across Calderdale (Todmorden High School, Sowerby Bridge High School and the PRU). These posts will be up and running for start of the academic year. 		<p>Officer, Young People's Service, CYP Steve Toye, YOT Manager Anne Scarborough, Head of Family Support, CMBC</p>	<p>Communities Delivery Group</p>
<p>PS.7 Youth</p>	<p>PS7.1 Development of improved communications and consistent approach to offending behaviour - review protocol on dealing with offending behaviour by Looked After Children</p> <ul style="list-style-type: none"> • The offending and looked after children protocol has been re-drafted and will be ready for partners to sign in September. It will be tabled at a newly formed Looked After Children's Services Group chaired by Care Services for a review and revised action plan. 	<p>October 2008</p>	<p>Carol Stone, Principal Officer, Young People's Service, CYP Steve Toye, YOT Manager Anne Scarborough, Head of Family Support, CMBC</p>	<p>Safer Communities Delivery Group</p>

4. Building Stronger Communities					
Indicator	Baseline	2008/09 Target	2009/10 Target	2010/11 Target	
NI1 Percentage of people who believe people from different backgrounds get on well together	64.7%	N/A	N/A	68.2%	
NI7 Environment for a thriving Third sector	15.1%)	N/A	N/A	19.5% Indicative target.	
ISSUE	ACTION		ACTION TO BE COMPLETED BY (DATE)	LEAD	EXECUTIVE SPONSOR
BSC.1 Community Cohesion	BSC1.1 Evaluate and analyse community consultation responses and develop draft Stronger Community Strategy		To be agreed	Andrew Pitts, Housing and Community Partnerships Manager	Stronger Communities Delivery Group
	BSC1.2 Evaluate 3 projects annually that have brought different communities together. Migration Funding applied for , relating to a range of measures		To be agreed	Liz Broadley, Neighbourhood Manager, Ovenden and Mixenden Initiatives	
BSC.2 Hate Crime	BSC2.1 Review hate incident reporting arrangements via the police, council and community channels by a) Consulting with lesbian, gay, transgender communities by Oct 2008 b) Consulting with Interfaith Council by Nov 2008 c) Seminar on hate crime Jan 2009 d) HIRC training refresher provided		October 2008 November 2008 27 th Jan 2009	Hate Crime Partnership	Stronger Communities Delivery Group

Hate Crime	BSC2.2 Assess Co-ordination / Co-location of partnership Hate Incident Resources		Andrew Pitts, Housing and Community Partnerships Manager	Stronger Communities Delivery Group
	BSC2.3 Offer 'fire target' hardening where appropriate	To be agreed	Nigel Hotson, District Manager West Yorkshire Fire Service	Stronger Communities Delivery Group
BSC.3 Resources	BSC3.1 Co-ordination / co-location of stronger communities resources	To be agreed	Andrew Pitts, Housing and Community Partnerships Manager	Stronger Communities Delivery Group
	BSC3.2 Review data availability and collection, in conjunction with Neighbourhood Management Initiatives	To be agreed	Gemma Hazeltine ASB & Community Safety Officer, Wendy Hall Senior Intelligence Officer	
BSC.4 (NI07) Research	BSC4.1 Establish a local policy, strategy and research resource for use by all sectors	To be agreed	Soo Nevison Chief Officer VAC, Clare Jones, Chair Calderdale Community Forum	Stronger Communities Delivery Group
BSC.5 (NI07) Engagement	BSC5.1 Increase resources for the VCS to address engagement issues more readily	July 2009		
BSC.6 (NI07) Training	BSC6.1 Commissioning and procurement information, training and development programmes for all sectors	To be agreed		

BSC.7 (NI07)Quality assurance	BSC 7.1Quality assurance to be set up and implemented within the Third Sector	To be agreed		
BSC.8 Satisfaction levels	<p>BSC8.1 Work around satisfaction levels of white and BME communities To include any other agency information and qualitative follow up with BME victims</p> <ul style="list-style-type: none"> • Discuss at Safer Delivery Group on 02.09.09 	March 2010		Safer Communities Delivery Group

5. Serious Crime and Protection					
Indicator	Baseline	2008/09 Target	2009/10 Target	2010/11	
NI35 Building resilience to violent extremism	Level 2	N/A	N/A	Level 3	
ISSUE	ACTION		ACTION TO BE COMPLETED BY (DATE)	LEAD	EXECUTIVE SPONSOR
SCP.1 Building resilience to Violent Extremism	SCP1.1 Design and implementation of District Prevent Plan		Oct 2009	Andrew Pitts	Stronger Communities Delivery Group
	SCP1.2 As part of SSC financial review, assess current funding allocated for PVE and the activities currently invested in to ensure that (i) they are Prevent not Cohesion and (ii) they are intelligence led, appropriately prioritised activities		October 2009		
	SCP1.3 Assess co-ordination / co-location of partnership Prevent resources		March 2010		
SCP.2 PVE & Organised Crime	SCP2.1 Home Fire Safety checks – review outcomes every 6 months <ul style="list-style-type: none"> Update requested 		November 08 then every 6 months	Lee Benson, West Yorks Fire Service, Nigel Hotson, W Yorks Fire Service	Safer Communities Delivery Group
	SCP2.2 Incidents Liaison Officers to be appointed <ul style="list-style-type: none"> Update requested 		April 2010		

6. Organisational Management				
ISSUE	ACTION	ACTION TO BE COMPLETED BY (DATE)	LEAD	EXECUTIVE SPONSOR
OM.1 Review all available safer and stronger funding	OM1.1 Identify all funding available to Safer and Stronger Communities (individual agency funding Reward, PVE etc) and currently profiled allocation of funding), all policy, strategy and research resource for use by all sectors <ul style="list-style-type: none"> Update requested 	16.09.09	Mark Thompson, Head of Housing and Community Support	Safer and Stronger Communities Executive
	OM1.2 Assess above allocation of profile to Strategic Assessment and LAA priorities, identify misalignment and re-profile <ul style="list-style-type: none"> Update requested 	16.09.09	Mark Thompson, Head of Housing and Community Support	
OM.2 Resources	OM2.1 Identify all areas of SSC where more than one agency invests people in the same areas of work, assess current co-ordination and potential for co-location to form Partnership units/teams <ul style="list-style-type: none"> Started work in terms of Anti-Social Behaviour, Safer, Cleaner, Greener/Going Local and Extended Street Patrol Family reviews. 	March 2010		
OM.3 Information	OM3.1 Identify all areas of SSC where more than one agency collates performance/intelligence data in the same areas of work. Identify where data collection in those areas is conducted differently, and thereafter make recommendations for alignment, involving the Neighbourhood Management Initiatives <ul style="list-style-type: none"> Partnership analyst meetings being arranged for September 2009. 	Nov 2009	Wendy Hall/Gemma Hazeltine Community Safety Officer	
OM.4 Visual Audit	OM4.1 Develop visual audit training for all front line services and identify referral/reporting procedures for issues including (i) damage to property, (ii) debris/litter/full rubbish	March 2010	Derek Benn	Safer and Stronger

	bins/skips etc, (iii) assets of crime, (iv) individuals, groups, activities, etc that may threaten the communities resilience to violent extremism, v) Safeguarding issues <ul style="list-style-type: none"> • Rolled out EVA training • Single Point Of Contact (SPOC) post 			Communities Executive
OM.5 Satisfaction	OM5.1 Carry out work around all survey information <ul style="list-style-type: none"> • Partnership analyst meeting arranged for September 2009. 	To be agreed	Wendy Hall/Gemma Hazeltine Community Safety Officer	
	OM5.2 Do full analysis of Place Survey results when comparative and raw data becomes available <ul style="list-style-type: none"> • Partnership analyst meeting arranged for September 2009. 	To be agreed	Wendy Hall/Gemma Hazeltine Community Safety Officer	
	Engagement & influencing structures - annual timetable to be produced	COMPLETED		
OM.6 Quest	OM6.1 Quest – lead for business processes in the partnership <ul style="list-style-type: none"> • Update provided by Chief Superintendent Alan Ford at Safer & Stronger Communities Executive on 15.07.09. A report will be submitted to the Executive upon conclusion of the review. 	Nov 2009	Wendy Hall/Gemma Hazeltine Community Safety Officer	